UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) July 24, 2024

Robert Half Inc.

(Exact name of registrant as specified in its charter)

| | Delaware | 01-10427 | 94-1648752 |
|--------|---|---|--|
| | (State or other jurisdiction of incorporation) | (Commission File Number) | (IRS Employer Identification No.) |
| 288 | 34 Sand Hill Road, Suite 200, Menlo Park, | CA | 94025 |
| | (Address of principal executive offices) | | (Zip Code) |
| | Registrant's telephone | e number, including area code: (6 | 50) 234-6000 |
| | | NO CHANGE | |
| | (Former name of | r former address, if changed since last re | port.) |
| follow | Check the appropriate box below if the Form 8-K filing provisions (see General Instruction A.2. below): | g is intended to simultaneously satisfy the | filing obligation of the registrant under any of the |
| | Written communications pursuant to Rule 425 under the | he Securities Act (17 CFR 230.425) | |
| | Soliciting material pursuant to Rule 14a-12 under the | Exchange Act (17 CFR 240.14a-12) | |
| | Pre-commencement communications pursuant to Rule | 14d-2(b) under the Exchange Act (17 CFR | 240.14d-2(b)) |
| | Pre-commencement communications pursuant to Rule | 13e-4(c) under the Exchange Act (17 CFR | 240.13e-4(c)) |
| | Securities regist | ered pursuant to Section 12(b) of the | ne Act: |
| | Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| C | ommon Stock, Par Value \$.001 per Share | RHI | New York Stock Exchange |
| | Indicate by check mark whether the registrant is an eme | erging growth company as defined in Rule | 405 of the Securities Act of 1933 (§230.405 of this |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any

Emerging growth company □

chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.

On July 24, 2024, Robert Half Inc. issued a press release reporting earnings for the second fiscal quarter of 2024. A copy of the press release is attached hereto as Exhibit 99.1.

The foregoing information in this Current Report on Form 8-K, including Exhibit 99.1 attached hereto, is being "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and shall not be incorporated by reference in any filing under the Securities Exchange Act of 1934, as amended, or the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such future filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

| Exhibit | <u>Description</u> |
|----------------|---|
| 99.1 | Robert Half Inc. July 24, 2024 Press Release. |
| 104 | Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document. |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

| | Robert Half In | nc. |
|---------------------|----------------|--|
| Date: July 24, 2024 | Ву: | /s/ Michael C. Buckley |
| | Name: | Michael C. Buckley |
| | Title: | Executive Vice President, Chief Financial Officer |

FOR IMMEDIATE RELEASE

Contact: M. Keith Waddell

President and Chief Executive Officer

(650) 234-6000

ROBERT HALF REPORTS SECOND-QUARTER FINANCIAL RESULTS

MENLO PARK, Calif., July 24, 2024 — Robert Half Inc. (NYSE symbol: RHI) today reported revenues and earnings for the second quarter ended June 30, 2024.

For the three months ended June 30, 2024, net income was \$68 million, or \$0.66 per share, on revenues of \$1.473 billion. For the three months ended June 30, 2023, net income was \$106 million, or \$1.00 per share, on revenues of \$1.639 billion.

For the six months ended June 30, 2024, net income was \$132 million, or \$1.27 per share, on revenues of \$2.948 billion. For the six months ended June 30, 2023, net income was \$228 million, or \$2.14 per share, on revenues of \$3.356 billion.

"Client and candidate caution continues to impact hiring activity and new project starts as macroeconomic and interest rate uncertainty persist. Second-quarter revenues and earnings were within our guidance range. Protiviti posted strong results, led by U.S. growth in revenues and segment income both on a sequential and year-on-year basis," said M. Keith Waddell, president and chief executive officer at Robert Half. "We remain confident in our ability to navigate the current climate and optimistic about our growth prospects.

"We'd like to thank our employees across the globe, whose commitment to success made possible a number of new accolades. Robert Half again ranked No. 1 on Forbes' list of America's Best Professional Recruiting Firms, and our people-first culture was reflected in our selection as one of Fortune's Best Workplaces for Millennials, Forbes' Best Employers for Diversity, and — just yesterday — Forbes' Best Employers for Women," Waddell concluded.

Robert Half management will conduct a conference call today at 5 p.m. EDT. The prepared remarks for this call are available now in the Investor Center of the Robert Half website (www.roberthalf.com/investor-center). Simply click on the Quarterly Conference Calls link. The dial-in number is 888-394-8218 (+1-323-994-2093 outside the United States and Canada). The confirmation code to access the call is 9156621.

A recording of this call will be available for audio replay beginning at approximately 8 p.m. EDT on July 24 and ending after 12 months. To access the replay, visit https://webcasts.com/RobertHalfQ22024. The conference call also will be archived in audio format on the Company's website at roberthalf.com.

Robert Half is the world's first and largest specialized talent solutions and business consulting firm, connecting highly skilled job seekers with rewarding opportunities at great companies. We offer contract talent and permanent placement solutions in the fields of finance and accounting, technology, marketing and creative, legal, and administrative and customer support, and we also provide executive search services. Robert Half is the parent company of Protiviti®, a global consulting firm that delivers internal audit, risk, business and technology consulting solutions. In the past 12 months, Robert Half, including Protiviti, has been named *Fortune*® World's Most Admired CompaniesTM and 100 Best Companies to Work For, and a Forbes Best Employer for Diversity.

Certain information contained in Management's Discussion and Analysis and in other parts of this report may be deemed forward-looking statements regarding events and financial trends that may affect the future operating results or financial positions of Robert Half Inc. (the "Company"). Forward-looking statements are not guarantees or promises that goals or targets will be met. These statements may be identified by words such as "anticipate," "potential," "estimate," "forecast," "target," "project," "plan," "intend," "believe," "expect," "should," "could," "would," "may," "might," "will," or variations or negatives thereof or by similar or comparable words or phrases. In addition, historical, current, and forward-looking information about the Company's environmental, social, and governance and compliance programs, including targets or goals, may not be considered material for the Securities and Exchange Commission ("SEC") or other mandatory reporting purposes and may be based on standards for measuring progress that are still developing, on internal controls, diligence, or processes that are evolving, on representations reviewed or provided by third parties, and on assumptions that are subject to change in the future. Forward-looking statements are estimates only, based on management's current expectations, currently available information and current strategy, plans, or forecasts, and involve certain known and unknown risks, uncertainties, and assumptions that are difficult to predict and often beyond our control and are inherently uncertain. Forward-looking statements are subject to risks and

uncertainties that could cause actual results, outcomes, or the timing of these results or outcomes, to differ materially from those expressed or implied in the statements.

These risks and uncertainties include, but are not limited to, the following: changes to or new interpretations of United States of America ("U.S.") or international tax regulations; the global financial and economic situation; changes in levels of unemployment and other economic conditions in the U.S. or foreign countries where the Company does business, or in particular regions or industries; reduction in the supply of candidates for contract employment or the Company's ability to attract candidates; the development, proliferation and adoption of artificial intelligence ("AI") by the Company and the third parties it serves; the entry of new competitors into the marketplace or expansion by existing competitors; the ability of the Company to maintain existing client relationships and attract new clients in the context of changing economic or competitive conditions; the impact of competitive pressures, including any change in the demand for the Company's services, on the Company's ability to maintain its margins; the possibility of the Company incurring liability for its activities, including the activities of its engagement professionals, or for events impacting its engagement professionals on clients' premises; the possibility that adverse publicity could impact the Company's ability to attract and retain clients and candidates; the success of the Company in attracting, training, and retaining qualified management personnel and other staff employees; the Company's ability to comply with governmental regulations affecting personnel services businesses in particular or employer/employee relationships in general; whether there will be ongoing demand for Sarbanes-Oxley or other regulatory compliance services; the Company's reliance on short-term contracts for a significant percentage of its business; litigation relating to prior or current transactions or activities, including litigation that may be disclosed from time to time in the Company's SEC filings; the impact of extreme weather conditions on the Company and its candidates and clients, the ability of the Company to manage its international operations and comply with foreign laws and regulations; the impact of fluctuations in foreign currency exchange rates; the possibility that the additional costs the Company will incur as a result of health care or other reform legislation may adversely affect the Company's profit margins or the demand for the Company's services; the possibility that the Company's computer and communications hardware and software systems could be damaged or their service interrupted or the Company could experience a cybersecurity breach; and the possibility that the Company may fail to maintain adequate financial and management controls, and as a result suffer errors in its financial reporting.

Additionally, with respect to Protiviti, other risks and uncertainties include the fact that future success will depend on its ability to retain employees and attract clients; there can be no assurance that there will be ongoing demand for broad based consulting, regulatory compliance, technology services, public sector or other high demand advisory services; failure to produce projected revenues could adversely affect financial results; and there is the possibility of involvement in litigation relating to prior or current transactions or activities.

A summary of additional risks and uncertainties can be found in the Annual Report on Form 10-K for the year ended December 31, 2023, and in the Company's other filings with the U.S. Securities and Exchange Commission.

Because long-term contracts are not a significant part of the Company's business, future results cannot be reliably predicted by considering past trends or extrapolating past results. The Company undertakes no obligation to update information contained in this release, whether as a result of new information, future events, or otherwise, and notwithstanding any historical practice of doing so.

A copy of this release is available at www.roberthalf.com/investor-center.

<u>ATTACHED</u>: Summary of Operations

Supplemental Financial Information Non-GAAP Financial Measures

SUMMARY OF OPERATIONS

(in thousands, except per share amounts)

| | | nths Ended e 30, | | hs Ended e 30, | |
|--|-------------|---------------------|----------------|-------------------|--|
| | 2024 | 2023 | 2024 | 2023 | |
| | (Unau | dited) | (Unau | ıdited) | |
| Service revenues | \$1,472,524 | \$1,639,478 | \$2,948,461 | \$3,355,813 | |
| Costs of services | 895,845 | 979,309 | 1,808,985 | 2,005,912 | |
| | | | | | |
| Gross margin | 576,679 | 660,169 | 1,139,476 | 1,349,901 | |
| | | | | | |
| Selling, general and administrative expenses | 500,832 | 541,904 | 1,022,427 | 1,094,133 | |
| Income from investments held in employee deferred compensation trusts (which is completely offset by related costs and expenses) | (15,733) | (28,347) | (59,109) | (55,638) | |
| Amortization of intangible assets | 304 | 721 | 608 | 1,442 | |
| Interest income, net | (5,186) | (5,320) | (11,599) | (10,145) | |
| Income before income taxes | 96,462 | 151,211 | 187,149 | 320,109 | |
| Provision for income taxes | 28,306 | 44,919 | 55,292 | 91,812 | |
| | | | | | |
| Net income | \$ 68,156 | \$ 106,292 | \$ 131,857 | \$ 228,297 | |
| | | | | | |
| Diluted net income per share | \$ 0.66 | \$ 1.00 | \$ 1.27 | \$ 2.14 | |
| | | | | | |
| Weighted average shares: | | | | | |
| Basic | 103,151 | 106,102 | 103,469 | 106,260 | |
| Diluted | 103,328 | 106,422 | 103,864 | 106,775 | |

SUPPLEMENTAL FINANCIAL INFORMATION

(in thousands)

| | | Ionths Ended une 30, | | ths Ended e 30, |
|--|-------------|-------------------------|--------------|--------------------|
| | 2024 | 2023 | 2024 | 2023 |
| | (U | naudited) | (Una | udited) |
| SERVICE REVENUES INFORMATION | | | | |
| Contract talent solutions | | | | |
| Finance and accounting | \$ 623,12 | 0 \$ 721,391 | \$ 1,265,090 | \$ 1,499,224 |
| Administrative and customer support | 190,34 | 4 211,023 | 390,276 | 430,373 |
| Technology | 157,89 | 9 181,776 | 315,869 | 375,858 |
| Elimination of intersegment revenues (1) | (116,46 | 6) (114,807) | (229,280) | (240,598) |
| Total contract talent solutions | 854,89 | 7 999,383 | 1,741,955 | 2,064,857 |
| Permanent placement talent solutions | 131,06 | 3 149,254 | 255,830 | 305,991 |
| Protiviti | 486,56 | 490,841 | 950,676 | 984,965 |
| Total service revenues | \$ 1,472,52 | \$ 1,639,478 | \$ 2,948,461 | \$ 3,355,813 |

⁽¹⁾ Service revenues for finance and accounting, administrative and customer support, and technology include intersegment revenues, which represent revenues from services provided to the Company's Protiviti segment in connection with the Company's blended business solutions. Intersegment revenues for each functional specialization are aggregated and then eliminated as a single line.

| | Thr | ee Months | Ended June 3 | 30, | Six | Months E | nded June 30 |), |
|--------------------------------------|-----------|-----------------|--------------|-----------------|-----------|-----------------|--------------|-----------------|
| | 202 | 24 | 202 | 23 | 202 | 24 | 202 | 23 |
| | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue |
| | | (Una | udited) | | | (Unau | ıdited) | |
| BUSINESS SEGMENT INCOME INFORMATION: | | | | | | | | |
| Contract talent solutions | \$ 38,146 | 4.5% | \$ 81,316 | 8.1% | \$ 88,264 | 5.1% | \$183,462 | 8.9% |
| Permanent placement talent solutions | \$ 16,148 | 12.3% | \$ 21,730 | 14.6% | \$ 28,003 | 10.9% | \$ 45,557 | 14.9% |
| Protiviti | \$ 37,286 | 7.7% | \$ 43,566 | 8.9% | \$ 59,891 | 6.3% | \$ 82,387 | 8.4% |
| | | | | | | | June 30, | |

| | | 2024 | | 2023 | | | | | |
|-------------------------------------|-------|-------------|------|-----------|--|--|--|--|--|
| | | (Unaudited) | | | | | | | |
| SELECTED BALANCE SHEET INFORMATION: | | | | | | | | | |
| Cash and cash equivalents | \$ | 547,370 | \$ | 722,763 | | | | | |
| Accounts receivable, net | \$ | 893,467 | \$ | 974,008 | | | | | |
| Total assets | \$ 2, | ,937,749 | \$ 3 | 3,067,641 | | | | | |
| Total current liabilities | \$ 1, | ,263,264 | \$] | 1,276,571 | | | | | |
| Total stockholders' equity | \$ 1, | ,480,155 | \$ 1 | 1,625,271 | | | | | |

| | Six Months Ended June 30, | | | | | |
|--|---------------------------|----|--------|--|--|--|
| | 2024 | | 2023 | | | |
| | (Unau | l) | | | | |
| SELECTED CASH FLOW INFORMATION: | | | | | | |
| Depreciation | \$ 25,520 | \$ | 25,229 | | | |
| Capitalized cloud computing implementation costs | \$ 15,557 | \$ | 20,184 | | | |
| Capital expenditures | \$ 24,174 | \$ | 19,093 | | | |
| Open market repurchases of common stock (shares) | 1,660 | | 1,137 | | | |

ROBERT HALF INC. NON-GAAP FINANCIAL MEASURES

The financial results of Robert Half Inc. (the "Company") are prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") and the rules of the SEC. To help readers understand the Company's financial performance, the Company supplements its GAAP financial results with the following non-GAAP measures: adjusted gross margin; adjusted selling, general and administrative expenses; combined segment income; and as adjusted revenue growth rates.

The following measures: adjusted gross margin and adjusted selling, general and administrative expenses, include gains and losses on investments held to fund the Company's obligations under employee deferred compensation plans. The Company provides these measures because they are used by management to review its operational results.

Combined segment income is income before income taxes, adjusted for interest income and amortization of intangible assets. The Company provides combined segment income because it is how management evaluates performance.

As adjusted revenue growth rates represent year-over-year revenue growth rates after removing the impacts on reported revenues from the changes in the number of billing days and foreign currency exchange rates. The Company provides this data because it focuses on the Company's revenue growth rates attributable to operating activities and aids in evaluating revenue trends over time. The impacts from the changes in billing days and foreign currency exchange rates are calculated as follows:

- Billing days impact is calculated by dividing each comparative period's reported revenues by the number of billing days for that period to arrive at a per billing day amount. Same billing day growth rates are then calculated based on the per billing day amounts. Management calculates a global, weighted-average number of billing days for each reporting period based upon inputs from all countries and all functional specializations and segments.
- Foreign currency impact is calculated by retranslating current period international revenues, using foreign currency exchange rates from the prior year's comparable period.

The non-GAAP financial measures provided herein may not provide information that is directly comparable to that provided by other companies in the Company's industry, as other companies may calculate such financial results differently. The Company's non-GAAP financial measures are not measurements of financial performance under GAAP and should not be considered as alternatives to amounts presented in accordance with GAAP. The Company does not consider these non-GAAP financial measures to be a substitute for, or superior to, the information provided by GAAP financial results. A reconciliation of the non-GAAP financial measures to the most directly comparable GAAP financial measures is provided on the following pages.

NON-GAAP FINANCIAL MEASURES ADJUSTED GROSS MARGIN (UNAUDITED):

(in thousands)

| _ | | Three Months | Ended June 30, | | | Relati | onships | | | Six Months E | Relationships | | | | | |
|--------------------------------------|---------------------|--------------|----------------|------------|-------------|--------|-------------|-------|--------------|--------------|---------------|--------------|-------|--------|-------------|-------|
| | As Re | ported | As Ad | ljusted | As Reported | | As Adjusted | | As Re | ported | As Ad | justed | As Re | oorted | As Adjusted | |
| | 2024 2023 2024 2023 | | | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 |
| Gross Margin | | | | | | | | | | | | | | | | |
| Contract talent solutions | \$ 336,161 | \$ 398,636 | \$ 336,161 | \$ 398,636 | 39.3% | 39.9% | 39.3% | 39.9% | \$ 686,731 | \$ 822,261 | \$ 686,731 | \$ 822,261 | 39.4% | 39.8% | 39.4% | 39.8% |
| Permanent placement talent solutions | 130,801 | 148,975 | 130,801 | 148,975 | 99.8% | 99.8% | 99.8% | 99.8% | 255,349 | 305,370 | 255,349 | 305,370 | 99.8% | 99.8% | 99.8% | 99.8% |
| Total talent solutions | 466,962 | 547,611 | 466,962 | 547,611 | 47.4% | 47.7% | 47.4% | 47.7% | 942,080 | 1,127,631 | 942,080 | 1,127,631 | 47.2% | 47.6% | 47.2% | 47.6% |
| Protiviti | 109,717 | 112,558 | 112,947 | 117,882 | 22.5% | 22.9% | 23.2% | 24.0% | 197,396 | 222,270 | 208,983 | 232,366 | 20.8% | 22.6% | 22.0% | 23.6% |
| Total | \$ 576,679 | \$ 660,169 | \$ 579,909 | \$ 665,493 | 39.2% | 40.3% | 39.4% | 40.6% | \$ 1,139,476 | \$ 1,349,901 | \$ 1,151,063 | \$ 1,359,997 | 38.6% | 40.2% | 39.0% | 40.5% |

The following tables provide reconciliations of the non-GAAP adjusted gross margin to reported gross margin for the three months ended June 30, 2024 and 2023:

| | | | | Three | Months End | ded June 30 | 0, 2024 | | | Three Months Ended June 30, 2023 | | | | | | | | | | | | |
|---------------------|---------------------------|-----------------|-----------|-----------------|------------------------|-----------------|-----------|-----------------|------------|----------------------------------|------------|---------------------------|-----------|----------------------------|-------------------|-----------------|-----------|-----------------|------------|-----------------|--|--|
| | Contract talent solutions | | | | Total talent solutions | | Protiviti | | Total | | | Contract talent solutions | | nnent nt talent ions | Total t soluti | | Prot | tiviti To | | al | | |
| | s | % of Revenue | \$ | % of Revenue | s | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | | |
| Gross Margin | | | | | | | | | | | | | | | | | | | | | | |
| As Reported | \$ 336,161 | 39.3% | \$130,801 | 99.8% | \$ 466,962 | 47.4% | \$109,717 | 22.5% | \$ 576,679 | 39.2% | \$ 398,636 | 39.9% | \$148,975 | 99.8% | \$ 547,611 | 47.7% | \$112,558 | 22.9% | \$ 660,169 | 40.3% | | |
| Adjustments (1) | | | | | | | 3,230 | 0.7% | 3,230 | 0.2% | | | | | | | 5,324 | 1.1% | 5,324 | 0.3% | | |
| As Adjusted | \$ 336,161 | 39.3% | \$130,801 | 99.8% | \$ 466,962 | 47.4% | \$112,947 | 23.2% | \$ 579,909 | 39.4% | \$ 398,636 | 39.9% | \$148,975 | 99.8% | \$ 547,611 | 47.7% | \$117,882 | 24.0% | \$ 665,493 | 40.6% | | |

The following tables provide reconciliations of the non-GAAP adjusted gross margin to reported gross margin for the six months ended June 30, 2024 and 2023:

| | | | | Six I | Months Ende | d June 30, | 2024 | | | Six Months Ended June 30, 2023 | | | | | | | | | | | | | | |
|---------------------|---------------------------|-----------------|-----------|-----------------|-------------|-----------------|--------------------------------------|-----------------|------------------------|--------------------------------|------------|-----------------|-----------|-----------------|---------------------------|-----------------|--------------------------------------|-----------------|--------------------|-----------------|------|-------|------|----|
| | Contract talent solutions | | | | solutions | | solutions placement talent solutions | | Total talent solutions | | Protiviti | | Total | | Contract talent solutions | | Permanent placement talent solutions | | Total ta soluti | | Prot | iviti | Tota | al |
| | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | s | % of Revenue | | | | |
| Gross Margin | | | | | | | | | | | | | | | | | | | | | | | | |
| As Reported | \$ 686,731 | 39.4% | \$255,349 | 99.8% | \$ 942,080 | 47.2 % | \$197,396 | 20.8% | \$1,139,476 | 38.6% | \$ 822,261 | 39.8% | \$305,370 | 99.8% | \$1,127,631 | 47.6 % | \$222,270 | 22.6% | \$1,349,901 | 40.2% | | | | |
| Adjustments (1) | | _ | | | | | 11,587 | 1.2% | 11,587 | 0.4% | | | | | | | 10,096 | 1.0% | 10,096 | 0.3% | | | | |
| As Adjusted | \$ 686,731 | 39.4% | \$255,349 | 99.8% | \$ 942,080 | 47.2 % | \$208,983 | 22.0% | \$1,151,063 | 39.0% | \$ 822,261 | 39.8% | \$305,370 | 99.8% | \$1,127,631 | 47.6 % | \$232,366 | 23.6% | \$1,359,997 | 40.5% | | | | |

⁽¹⁾ Changes in the Company's employee deferred compensation plan obligations related to Protiviti operations are included in costs of services, while the related investment income is presented separately. The non-GAAP financial adjustments shown in the table above are to reclassify investment income from investments held in employee deferred compensation trusts to the same line item that includes the corresponding change in obligation. These adjustments have no impact on income before income taxes.

NON-GAAP FINANCIAL MEASURES

ADJUSTED SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (UNAUDITED):

(in thousands)

| | | Three Months | Ended June 30, | | | Relation | onships | | | Six Months E | | Relationships | | | | | | |
|---|------------|--------------|----------------|------------|-------|----------|-------------|-------|--------------|--------------|------|---------------|-----------|---------|------------|-------|-------|--------|
| | As Re | ported | As Ad | justed | As Re | ported | As Adjusted | | As Re | ported | | As Ad | djusted | | As Reporte | | As Ad | justed |
| | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | | 2024 2023 | | 2024 | 2023 | 2024 | 2023 |
| Selling, General and Administrative Expenses | | | | | | | | | | | | | | | | | | |
| Contract talent solutions | \$ 308,886 | \$ 337,742 | \$ 298,015 | \$ 317,320 | 36.1% | 33.8% | 34.9% | 31.8% | \$ 640,474 | \$ 679,464 | \$ | 598,467 | \$ | 638,799 | 36.8% | 32.9% | 34.4% | 30.9% |
| Permanent placement talent solutions | 116,285 | 129,846 | 114,653 | 127,245 | 88.7% | 87.0% | 87.5% | 85.3% | 232,861 | 264,690 | | 227,346 | | 259,813 | 91.0% | 86.5% | 88.9% | 84.9% |
| Total talent solutions | 425,171 | 467,588 | 412,668 | 444,565 | 43.1% | 40.7% | 41.9% | 38.7% | 873,335 | 944,154 | | 825,813 | | 898,612 | 43.7% | 39.8% | 41.3% | 37.9% |
| Protiviti | 75,661 | 74,316 | 75,661 | 74,316 | 15.6% | 15.1% | 15.6% | 15.1% | 149,092 | 149,979 | | 149,092 | | 149,979 | 15.7% | 15.2% | 15.7% | 15.2% |
| Total | \$ 500,832 | \$ 541,904 | \$ 488,329 | \$ 518,881 | 34.0% | 33.1% | 33.2% | 31.6% | \$ 1,022,427 | \$ 1,094,133 | \$ | 974,905 | \$ 1, | 048,591 | 34.7% | 32.6% | 33.1% | 31.2% |

The following tables provide reconciliations of the non-GAAP adjusted selling, general and administrative expenses to reported selling, general and administrative expenses for the three months ended June 30, 2024 and 2023:

| | Three Months Ended June 30, 2024 | | | | | | | | | | Three Months Ended June 30, 2023 | | | | | | | | | |
|---|----------------------------------|-----------------|------------------------------|-----------------|-------------------|-----------------|-----------|-----------------|------------|-----------------|----------------------------------|-----------------|-------------------------------|-----------------|-------------------|-----------------|-----------|-----------------|------------|-----------------|
| | Contract talent solutions | | Perma placemen solutio | t talent | Total t soluti | | Prot | iviti | Tota | ıl | Contract soluti | | Perma placemen solution | t talent | Total t soluti | | Prot | iviti | Tota | al |
| | \$ | % of Revenue | \$ | % of Revenue | <u>\$</u> | % of Revenue | \$ | % of Revenue | <u> </u> | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue |
| Selling, General and Administrative Expens | es | | | | | | | | | | | | | | | | | | | |
| As Reported | \$308,886 | 36.1% | \$116,285 | 88.7% | \$ 425,171 | 43.1% | \$ 75,661 | 15.6% | \$ 500,832 | 34.0% | \$337,742 | 33.8% | \$129,846 | 87.0% | \$467,588 | 40.7% | \$ 74,316 | 15.1% | \$ 541,904 | 33.1% |
| Adjustments (1) | (10,871) | (1.2%) | (1,632) | (1.2%) | (12,503) | (1.2%) | | | (12,503) | (0.8%) | (20,422) | (2.0%) | (2,601) | (1.7%) | (23,023) | (2.0%) | | | (23,023) | (1.5%) |
| As Adjusted | \$298,015 | 34.9% | \$114,653 | 87.5% | \$ 412,668 | 41.9% | \$ 75,661 | 15.6% | \$ 488,329 | 33.2% | \$317,320 | 31.8% | \$127,245 | 85.3% | \$444,565 | 38.7% | \$ 74,316 | 15.1% | \$ 518,881 | 31.6% |

The following tables provide reconciliations of the non-GAAP adjusted selling, general and administrative expenses to reported selling, general and administrative expenses for the six months ended June 30, 2024 and 2023:

| | Six Months Ended June 30, 2024 | | | | | | | | | | Six Months Ended June 30, 2023 | | | | | | | | | |
|--|--------------------------------|-----------------|-----------------------------|-----------------|-------------------|-----------------|-----------|-----------------|-------------|-----------------|--------------------------------|-----------------|------------------------------|-----------------|--------------------|-----------------|-----------|-----------------|-------------|-----------------|
| | Contract talent solutions | | Perma placemen soluti | t talent | Total t soluti | | Prot | iviti | Tota | al | Contract soluti | | Perma placemen solutio | t talent | Total ta soluti | | Proti | iviti | Tota | ıl |
| | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | s | % of Revenue | \$ | % of Revenue | \$ | % of Revenue |
| Selling, General and Administrative Expense | es | | | | | | | | | | | | | | | | | | | |
| As Reported | \$ 640,474 | 36.8% | \$232,861 | 91.0% | \$ 873,335 | 43.7 % | \$149,092 | 15.7% | \$1,022,427 | 34.7% | \$ 679,464 | 32.9% | \$264,690 | 86.5% | \$ 944,154 | 39.8% | \$149,979 | 15.2% | \$1,094,133 | 32.6% |
| Adjustments (1) | (42,007) | (2.4%) | (5,515) | (2.1%) | (47,522) | (2.4)% | | | (47,522) | (1.6%) | (40,665) | (2.0%) | (4,877) | (1.6%) | (45,542) | (1.9%) | | | (45,542) | (1.4%) |
| As Adjusted | \$ 598,467 | 34.4% | \$227,346 | 88.9% | \$ 825,813 | 41.3 % | \$149,092 | 15.7% | \$ 974,905 | 33.1% | \$ 638,799 | 30.9% | \$259,813 | 84.9% | \$ 898,612 | 37.9% | \$149,979 | 15.2% | \$1,048,591 | 31.2% |

⁽¹⁾ Changes in the Company's employee deferred compensation plan obligations related to talent solutions operations are included in selling, general and administrative expenses, while the related investment income is presented separately. The non-GAAP financial adjustments shown in the table above are to reclassify investment income from investments held in employee deferred compensation trusts to the same line item that includes the corresponding change in obligation. These adjustments have no impact on income before income taxes.

NON-GAAP FINANCIAL MEASURES COMBINED SEGMENT INCOME (UNAUDITED): (in thousands)

The following tables provide reconciliations of the non-GAAP combined segment income to reported income before income taxes for the three and six months ended June 30, 2024 and 2023:

| _ | Thr | ee Months | Ended June 3 | 0, | Six Months Ended June 30, | | | | | | |
|--|---------|-----------------|--------------|-----------------|---------------------------|-----------------|------------|-----------------|--|--|--|
| | 202 | 4 | 202 | 3 | 202 | 4 | 202 | 3 | | | |
| | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | \$ | % of Revenue | | | |
| Income before income taxes \$\square\$ | 96,462 | 6.6% | \$ 151,211 | 9.2% | \$ 187,149 | 6.3% | \$ 320,109 | 9.5% | | | |
| Interest income, net | (5,186) | (0.4%) | (5,320) | (0.3%) | (11,599) | (0.3%) | (10,145) | (0.2%) | | | |
| Amortization of intangible assets | 304 | 0.0% | 721 | 0.0% | 608 | 0.0% | 1,442 | 0.0% | | | |
| Combined segment income \$ | 91,580 | 6.2% | \$ 146,612 | 8.9% | \$ 176,158 | 6.0% | \$ 311,406 | 9.3% | | | |

NON-GAAP FINANCIAL MEASURES

REVENUE GROWTH RATES (%) (UNAUDITED):

| | Year-Over-Year Growth Rates (As Reported) | | | | | | | Non-GAAP Year-Over-Year Growth Rates (As Adjusted) | | | | | | |
|--|---|-------|-------|-------|-------|-------|-------|---|-------|-------|-------|-------|--|--|
| | | 20: | 23 | | 20 | 24 | | 20: | 23 | | 202 | 24 | | |
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | | |
| Global | | | | | | | | | | | | | | |
| Finance and accounting | -3.0 | -11.0 | -16.0 | -17.2 | -17.5 | -13.6 | -3.1 | -10.8 | -15.2 | -17.8 | -17.0 | -13.5 | | |
| Administrative and customer support | -23.0 | -23.0 | -21.5 | -18.7 | -8.9 | -9.8 | -23.2 | -23.0 | -21.2 | -19.4 | -8.3 | -9.8 | | |
| Technology | -9.0 | -16.7 | -21.3 | -21.7 | -18.6 | -13.1 | -9.3 | -16.2 | -20.0 | -21.8 | -17.8 | -13.1 | | |
| Elimination of intersegment revenues (1) | -12.8 | -16.5 | -24.2 | -26.6 | -10.3 | 1.4 | -12.7 | -16.5 | -23.8 | -27.2 | -9.9 | 1.3 | | |
| Total contract talent solutions | -7.8 | -14.3 | -17.3 | -17.2 | -16.7 | -14.5 | -8.0 | -14.0 | -16.4 | -17.7 | -16.2 | -14.4 | | |
| Permanent placement talent solutions | -16.1 | -25.4 | -23.3 | -22.0 | -20.4 | -12.2 | -15.8 | -25.0 | -22.5 | -22.6 | -19.8 | -12.0 | | |
| Total talent solutions | -9.0 | -15.9 | -18.1 | -17.8 | -17.2 | -14.2 | -9.1 | -15.6 | -17.3 | -18.3 | -16.7 | -14.0 | | |
| Protiviti | 4.6 | -1.2 | -6.0 | -7.1 | -6.1 | -0.9 | 4.4 | -1.0 | -4.9 | -7.5 | -5.4 | -0.9 | | |
| Total | -5.4 | -12.0 | -14.7 | -14.7 | -14.0 | -10.2 | -5.6 | -11.7 | -13.8 | -15.2 | -13.4 | -10.1 | | |
| United States | | | | | | | | | | | | | | |
| Contract talent solutions | -8.6 | -16.0 | -20.7 | -20.5 | -19.1 | -15.7 | -9.9 | -15.9 | -19.2 | -20.3 | -18.6 | -15.8 | | |
| Permanent placement talent solutions | -16.9 | -26.2 | -26.9 | -22.6 | -19.3 | -11.5 | -18.1 | -26.1 | -25.5 | -22.5 | -18.7 | -11.7 | | |
| Total talent solutions | -9.7 | -17.4 | -21.5 | -20.7 | -19.1 | -15.2 | -11.0 | -17.2 | -20.0 | -20.6 | -18.6 | -15.3 | | |
| Protiviti | 7.5 | -2.4 | -7.4 | -7.3 | -4.8 | 3.3 | 5.9 | -2.3 | -5.6 | -7.2 | -4.2 | 3.1 | | |
| Total | -5.2 | -13.3 | -17.5 | -16.8 | -14.9 | -9.6 | -6.6 | -13.2 | -15.9 | -16.7 | -14.3 | -9.7 | | |
| International | | | | | | | | | | | | | | |
| Contract talent solutions | -4.7 | -7.6 | -3.1 | -4.4 | -8.4 | -10.0 | -1.2 | -6.2 | -4.9 | -7.5 | -7.5 | -9.4 | | |
| Permanent placement talent solutions | -14.0 | -23.4 | -13.0 | -20.6 | -23.2 | -13.8 | -10.5 | -21.9 | -14.2 | -22.8 | -22.1 | -13.0 | | |
| Total talent solutions | -6.4 | -10.6 | -4.8 | -7.2 | -10.8 | -10.7 | -2.9 | -9.2 | -6.6 | -10.1 | -9.9 | -10.0 | | |
| Protiviti | -5.7 | 3.3 | 0.3 | -6.1 | -11.3 | -16.2 | -1.5 | 4.2 | -1.5 | -8.9 | -10.1 | -15.9 | | |
| Total | -6.2 | -7.0 | -3.5 | -6.9 | -10.9 | -12.2 | -2.5 | -5.8 | -5.3 | -9.8 | -10.0 | -11.6 | | |

⁽¹⁾ Service revenues for finance and accounting, administrative and customer support, and technology include intersegment revenues, which represent revenues from services provided to Protiviti in connection with the Company's blended business solutions. Intersegment revenues for each functional specialization are aggregated and then eliminated as a single line item.

The non-GAAP financial measures included in the table above adjust for the following items:

Billing Days. The "As Reported" revenue growth rates are based upon reported revenues. Management calculates the billing day impact by dividing each comparative period's reported revenues by the number of billing days for that period to arrive at a per billing day amount. Same billing day growth rates are then calculated based on the per billing day amounts. Management calculates a global, weighted-average number of billing days for each reporting period based upon input from all countries and all functional specializations and segments.

Foreign Currency Translation. The "As Reported" revenue growth rates are based upon reported revenues, which include the impact of changes in foreign currency exchange rates. The foreign currency impact is calculated by retranslating current period international revenues, using foreign currency exchange rates from the prior year's comparable period.

The term "As Adjusted" means that the impact of different billing days and constant currency fluctuations are removed from the revenue growth rate calculation. A reconciliation of the non-GAAP year-over-year revenue growth rates to the "As Reported" year-over-year revenue growth rates is included herein, on Pages 10-12.

NON-GAAP FINANCIAL MEASURES

REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

| Year-Over-Year Revenue Growth – GLOBAL | | | | | | | | | | |
|--|---------|---------|-------------|-------------|---------|---------|--|--|--|--|
| | Q1 2023 | Q2 2023 | Q3 2023 | Q4 2023 | Q1 2024 | Q2 2024 | | | | |
| Finance and accounting | | | | | | | | | | |
| As Reported | -3.0 | -11.0 | -16.0 | -17.2 | -17.5 | -13.6 | | | | |
| Billing Days Impact | | 0.1 | 1.6 | 0.1 | 0.7 | -0.3 | | | | |
| Currency Impact | 1.2 | 0.1 | -0.8 | -0.7 | -0.2 | 0.4 | | | | |
| As Adjusted | -3.1 | -10.8 | -15.2 | -17.8 | -17.0 | -13.5 | | | | |
| Administrative and customer support | | | | | | | | | | |
| As Reported | -23.0 | -23.0 | -21.5 | -18.7 | -8.9 | -9.8 | | | | |
| Billing Days Impact | -1.1 | 0.1 | 1.4 | 0.2 | 0.8 | -0.3 | | | | |
| Currency Impact | 0.9 | -0.1 | <u>-1.1</u> | -0.9 | -0.2 | 0.3 | | | | |
| As Adjusted | -23.2 | -23.0 | -21.2 | -19.4 | -8.3 | -9.8 | | | | |
| Technology | | | | | | | | | | |
| As Reported | -9.0 | -16.7 | -21.3 | -21.7 | -18.6 | -13.1 | | | | |
| Billing Days Impact | -1.3 | 0.1 | 1.5 | 0.1 | 0.7 | -0.3 | | | | |
| Currency Impact | 1.0 | 0.4 | -0.2 | -0.2 | 0.1 | 0.3 | | | | |
| As Adjusted | -9.3 | -16.2 | -20.0 | -21.8 | -17.8 | -13.1 | | | | |
| Elimination of intersegment revenues | | | | | | | | | | |
| As Reported | -12.8 | -16.5 | -24.2 | -26.6 | -10.3 | 1.4 | | | | |
| Billing Days Impact | -1.3 | 0.1 | 1.4 | 0.1 | 0.7 | -0.3 | | | | |
| Currency Impact | 1.4 | -0.1 | -1.0 | -0.7 | -0.3 | 0.2 | | | | |
| As Adjusted | -12.7 | -16.5 | -23.8 | -27.2 | -9.9 | 1.3 | | | | |
| Total contract talent solutions | | | | | | | | | | |
| As Reported | -7.8 | -14.3 | -17.3 | -17.2 | -16.7 | -14.5 | | | | |
| Billing Days Impact | | 0.1 | 1.6 | 0.2 | 0.6 | -0.3 | | | | |
| Currency Impact | 1.1 | 0.2 | -0.7 | -0.7 | -0.1 | 0.4 | | | | |
| As Adjusted | -8.0 | -14.0 | -16.4 | -17.7 | -16.2 | -14.4 | | | | |
| Permanent placement talent solutions | | | | | | | | | | |
| As Reported | -16.1 | -25.4 | -23.3 | -22.0 | -20.4 | -12.2 | | | | |
| Billing Days Impact | | 0.1 | 1.5 | 0.1 | 0.7 | -0.3 | | | | |
| Currency Impact | 1.4 | 0.3 | -0.7 | -0.7 | -0.1 | 0.5 | | | | |
| As Adjusted | | -25.0 | -22.5 | -22.6 | -19.8 | -12.0 | | | | |
| Total talent solutions | | | | | | | | | | |
| As Reported | -9.0 | -15.9 | -18.1 | -17.8 | -17.2 | -14.2 | | | | |
| Billing Days Impact | -1.2 | 0.1 | 1.5 | 0.2 | 0.6 | -0.2 | | | | |
| Currency Impact | 1.1 | 0.2 | -0.7 | -0.7 | -0.1 | 0.4 | | | | |
| As Adjusted | -9.1 | -15.6 | -17.3 | -18.3 | -16.7 | -14.0 | | | | |
| Protiviti | | | | | | | | | | |
| As Reported | 4.6 | -1.2 | -6.0 | -7.1 | -6.1 | -0.9 | | | | |
| Billing Days Impact | -1.5 | 0.2 | 1.8 | 0.2 | 0.7 | -0.3 | | | | |
| Currency Impact | 1.3 | 0.2 | -0.7 | -0.6 | 0.0 | 0.3 | | | | |
| As Adjusted | 4.4 | -1.0 | -4.9 | <u>-7.5</u> | -5.4 | -0.9 | | | | |
| Total | | 1.0 | | 7.5 | | 0.7 | | | | |
| As Reported | -5.4 | -12.0 | -14.7 | -14.7 | -14.0 | -10.2 | | | | |
| Billing Days Impact | | 0.2 | 1.6 | 0.1 | -14.0 | -10.2 | | | | |
| Currency Impact | 1.2 | 0.2 | -0.7 | -0.6 | -0.1 | 0.4 | | | | |
| As Adjusted | | -11.7 | -13.8 | -15.2 | -13.4 | -10.1 | | | | |
| | -3.0 | -11./ | -13.8 | -13.2 | -13.4 | -10.1 | | | | |

NON-GAAP FINANCIAL MEASURES REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

| Year-Over-Year Revenue Growth – UNITED STATES | | | | | | | | | | | |
|---|---------|---------|---------|---------|---------|---------|--|--|--|--|--|
| | Q1 2023 | Q2 2023 | Q3 2023 | Q4 2023 | Q1 2024 | Q2 2024 | | | | | |
| Contract talent solutions | | | | | | | | | | | |
| As Reported | -8.6 | -16.0 | -20.7 | -20.5 | -19.1 | -15.7 | | | | | |
| Billing Days Impact | -1.3 | 0.1 | 1.5 | 0.2 | 0.5 | -0.1 | | | | | |
| Currency Impact | | | | | | | | | | | |
| As Adjusted | -9.9 | -15.9 | -19.2 | -20.3 | -18.6 | -15.8 | | | | | |
| Permanent placement talent solutions | | | | | | | | | | | |
| As Reported | -16.9 | -26.2 | -26.9 | -22.6 | -19.3 | -11.5 | | | | | |
| Billing Days Impact | -1.2 | 0.1 | 1.4 | 0.1 | 0.6 | -0.2 | | | | | |
| Currency Impact | | | | | | | | | | | |
| As Adjusted | -18.1 | -26.1 | -25.5 | -22.5 | -18.7 | -11.7 | | | | | |
| Total talent solutions | | | | | | | | | | | |
| As Reported | -9.7 | -17.4 | -21.5 | -20.7 | -19.1 | -15.2 | | | | | |
| Billing Days Impact | -1.3 | 0.2 | 1.5 | 0.1 | 0.5 | -0.1 | | | | | |
| Currency Impact | | | | | | | | | | | |
| As Adjusted | -11.0 | -17.2 | -20.0 | -20.6 | -18.6 | -15.3 | | | | | |
| Protiviti | | | | | | | | | | | |
| As Reported | 7.5 | -2.4 | -7.4 | -7.3 | -4.8 | 3.3 | | | | | |
| Billing Days Impact | -1.6 | 0.1 | 1.8 | 0.1 | 0.6 | -0.2 | | | | | |
| Currency Impact | | | | | | | | | | | |
| As Adjusted | 5.9 | -2.3 | -5.6 | -7.2 | -4.2 | 3.1 | | | | | |
| Total | | | | | | | | | | | |
| As Reported | -5.2 | -13.3 | -17.5 | -16.8 | -14.9 | -9.6 | | | | | |
| Billing Days Impact | -1.4 | 0.1 | 1.6 | 0.1 | 0.6 | -0.1 | | | | | |
| Currency Impact | | | | | | | | | | | |
| As Adjusted | -6.6 | -13.2 | -15.9 | -16.7 | -14.3 | -9.7 | | | | | |

NON-GAAP FINANCIAL MEASURES REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

| Year-Over-Year Revenue Growth – INTERNATIONAL | | | | | | | | | | | |
|---|---------|---------|---------|---------|---------|---------|--|--|--|--|--|
| | Q1 2023 | Q2 2023 | Q3 2023 | Q4 2023 | Q1 2024 | Q2 2024 | | | | | |
| Contract talent solutions | | | | | | | | | | | |
| As Reported | -4.7 | -7.6 | -3.1 | -4.4 | -8.4 | -10.0 | | | | | |
| Billing Days Impact | -1.7 | 0.6 | 1.8 | 0.1 | 1.5 | -1.1 | | | | | |
| Currency Impact | 5.2 | 0.8 | -3.6 | -3.2 | -0.6 | 1.7 | | | | | |
| As Adjusted | -1.2 | -6.2 | -4.9 | -7.5 | -7.5 | -9.4 | | | | | |
| Permanent placement talent solutions | | | | | | | | | | | |
| As Reported | -14.0 | -23.4 | -13.0 | -20.6 | -23.2 | -13.8 | | | | | |
| Billing Days Impact | -1.6 | 0.5 | 1.6 | 0.1 | 1.3 | -1.0 | | | | | |
| Currency Impact | 5.1 | 1.0 | -2.8 | -2.3 | -0.2 | 1.8 | | | | | |
| As Adjusted | -10.5 | -21.9 | -14.2 | -22.8 | -22.1 | -13.0 | | | | | |
| Total talent solutions | | | | | | | | | | | |
| As Reported | -6.4 | -10.6 | -4.8 | -7.2 | -10.8 | -10.7 | | | | | |
| Billing Days Impact | -1.7 | 0.6 | 1.7 | 0.2 | 1.4 | -1.0 | | | | | |
| Currency Impact | 5.2 | 0.8 | -3.5 | -3.1 | -0.5 | 1.7 | | | | | |
| As Adjusted | -2.9 | -9.2 | -6.6 | -10.1 | -9.9 | -10.0 | | | | | |
| Protiviti | | | | | | | | | | | |
| As Reported | -5.7 | 3.3 | 0.3 | -6.1 | -11.3 | -16.2 | | | | | |
| Billing Days Impact | -1.7 | 0.7 | 1.8 | 0.2 | 1.4 | -1.0 | | | | | |
| Currency Impact | 5.9 | 0.2 | -3.6 | -3.0 | -0.2 | 1.3 | | | | | |
| As Adjusted | -1.5 | 4.2 | -1.5 | -8.9 | -10.1 | -15.9 | | | | | |
| Total | | | | | | | | | | | |
| As Reported | -6.2 | -7.0 | -3.5 | -6.9 | -10.9 | -12.2 | | | | | |
| Billing Days Impact | -1.7 | 0.5 | 1.7 | 0.1 | 1.3 | -1.0 | | | | | |
| Currency Impact | 5.4 | 0.7 | -3.5 | -3.0 | -0.4 | 1.6 | | | | | |
| As Adjusted | -2.5 | -5.8 | -5.3 | -9.8 | -10.0 | -11.6 | | | | | |